### DLN: 93493301009020

Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047 2009

Open to Public Inspection

A Fo	r the :	2009 ca	lendar yea	r, or tax year beginning 01-0	1-2009 and ending 12-31	1-2009						
B Che	eck ıf a	pplicable	Please	C Name of organization Kenmore Mercy Hospital				D Employer ide	entification number			
☐ Add	iress ch	nange	use IRS label or	Doing Business As				16-076284 E Telephone nu				
☐ Nar	me cha	nge	print or type. See	Doing Business As								
Init	ial retu	rn	Specific Instruc-		x if mail is not delivered to street	address)	Room/suite		(716) 828-2993 <b>G</b> Gross receipts \$ 139,690,083			
Ter	mınate	d	tions.	515 Abbott Road No 500				G Gloss leceipts	\$ 139,090,063			
┌ Am	ended	return		City or town, state or country,	and ZIP + 4			1				
☐ App	olication	pending		Buffalo, NY 142202039								
			<b>F</b> Nan	ne and address of principal o	fficer		<b>H(a)</b> Is th	■ us a group retur	n for			
			•	D McDonald 1aın Street				ates?	┌ Yes ┌ No			
				NY 14214			H(b) Are all affiliates included?					
									(see instructions)			
<b>I</b> Ta	x-exem	npt status	<b>5</b> 01(c)	)(3) ◀(Insert no)	)(1) or			up exemption nu				
J W	ebsite	•: <b>►</b> wwv	v chsbuffal	o org								
K Forr	n of or	nanization	✓ Cornorat	tion Trust Association Otl		'	I Year of fo	ormation 1957 N	1 State of legal domicile NY			
	rt I	Sumr		tion   Hast   Hissociation   Other			L rear or is	simulation 1557	- State of legal dofficie 111			
	1			e organization's mission or i	nost significant activities							
Governance		mission provide	, CHS prov	th System (CHS) Mission is viders continue the healing n sy service that has reverenc uffalo org	ninistry of Jesus, seeking to	o improv	e the heal	th of individuals	and communities We			
E €												
λoκ												
	2	Checkt	hıs box 🛏	if the organization discont	nued its operations or disp	osed of	more than	25% of its net a				
Activities &	3	Number	of voting r	members of the governing bo	dy (Part VI, line 1a)				24			
툳	4			ndent voting members of the		ine 1b)			8			
ទ្ធ	5			nployees (Part V , line 2a)				5	1,070			
•	6 Total number of volunteers (estimate if necessary)  7a Total gross unrelated business revenue from Part VIII, column (C), line 12 .							6				
		-			, , , , , , , , , , , , , , , , , , , ,	12 .	•		a0			
	ь	Net unre	elated busi	iness taxable income from F	orm 990-T, line 34			71				
		C t 1	L	d (D )/III   1			Pric	or Year	Current Year			
<u>a</u>	8			d grants (Part VIII, line 1h)				619,618	1,005,438			
Ravenue	9 10			revenue (Part VIII, line 2g) ne (Part VIII, column (A), li				729,405	137,432,128			
歪	11			art VIII, column (A), lines 5		1		994,308	1,132,513			
	12			dd lines 8 through 11 (must				334,300	1,132,313			
								127,769,274	139,690,083			
	13								0			
	14			or for members (Part IX, colu				0				
92	15	Salarıe 10)	s, other co	ompensation, employee bene	fits (Part IX, column (A), li		64,749,295	70,199,337				
Expenses	16a	•	sional fund	raising fees (Part IX, colum	n (Δ.) line 11e)			01,715,250	0			
<b>⊕</b>	ь			enses (Part IX, column (D), line 2		•						
Ð	17			enses (Part IX, column (D), line 2: (Part IX, column (A), lines 1				61,373,858	66,266,820			
	18			Add lines 13-17 (must equa		1		126,123,153	136,466,157			
	19			penses Subtract line 18 from				1,646,121	3,223,926			
* or						-	Beginnin	g of Current	· · · · · · · · · · · · · · · · · · ·			
Net Assets or Fund Balances							_	Year	End of Year			
35. H. 25.	20			rt X, line 16)				89,402,379	91,718,201			
£ 2	21		-	Part X, line 26)		•		73,680,570	71,675,411			
	22			d balances Subtract line 21	from line 20			15,721,809	20,042,790			
Pai	rt II		ature Blo									
				erjury, I declare that I have exami correct, and complete Declaration								
Sign		**** Suns	** ature of office	ar.			2010 Date	-10-28				
Here	-	1.		z VP Fınance/Corp Controller			Date					
			or print nam									
		Preparer'			Date	Che self-	ck if	Preparer's identif				
Paid		signature	· <b>y</b>				oolyed 🕨 🦵	(See manuchons	,			
•	arer's		nme (or yours	s	EIN ▶							
Use (	Only	address,	nployed), and ZIP + 4	<i>y</i>	LIV F							
					Phone no 🕨	Phone no 🕨						
Mav t	he IR	S discus	s this retu	rn with the preparer shown a	bove? (see instructions)							

Form **990** (2009)

### Part III Statement of Program Service Accomplishments

Briefly describe the organization's mission

The	Catholic	Health	System	(CHS)	Missio	n ıs to	provi	de quality	/ healtho	are s	ervices	ın an a	icute s	etting	Committe	d to a	commor	ı mıssıon	,
CHS	provider	s conti	nue the	healing	mınıst	ry of Je	sus,	seeking t	o impro	e the	e health	ofindiv	/iduals	and co	ommunities	. We	provide	hıgh qualı	ty
serv	ice that h	nas reve	erence,	compas	sion, ງເ	ustice,	and e	excellenc	e The 2	009	Commun	ity Ser	vice P	lan car	n be found	at ww	w chsbuf	falo org	

2	Did the organization undertake and the prior Form 990 or 990-EZ?		= -		Yes ▼ No
	If "Yes," describe these new servi	ces on Schedule O			
3	Did the organization cease conductservices?	ting, or make significa	-		Yes ▼ No
	If "Yes," describe these changes of	on Schedule O			
4	Describe the exempt purpose ach Section 501(c)(3) and 501(c)(4) allocations to others, the total exp	organizations and secti	on 4947(a)(1) trusts a	re required to report the amour	·
4a	(Code ) (Expens	es \$ 73,084,682	ıncludıng grants of \$	) (Revenue \$	98,091,752 )
	Inpatient surgical services provided 2,61 care patient days and 4,724 medical reh				ccounted for 36,059 acute
4b	(Code ) (Expens	es \$ 27,936,428	ıncludıng grants of \$	) (Revenue \$	37,495,314 )
	Outpatient surgical services provided 3,8 services also provided 21,199 Ed visits a			rventional Radiology visits and 252 U	rology visits Outpatient
	(Code ) (Expens	es \$ 1,374,690	ıncludıng grants of \$	) (Revenue \$	1,845,062 )
	Primary Care Centers and Clinics provide		molaung grante st 4	, ( 4	
4d	Other present comment (December	ha in Cahadiila O \			
40	Other program services (Descri	•	£ .h	) (D	
	(Expenses \$	including grants o	·Ι ֆ	) (Revenue \$	)
4e	Total program service expenses	-\$ 102,395,80	00		

Dart TV	Chacklis	t of Peguir	red Schedule:
	CHECKHS	ı vi keuuli	eu Scheuule:

		Yes	No	
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II	4		No
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10		No
11	Is the organization's answer to any of the following questions "Yes"? If so,complete Schedule D,  Parts VI, VII, VIII, IX, or X as applicable	11	Yes	
	◆ Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.			
	◆ Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
	◆ Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.			
	◆ Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.			
	◆ Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.			
	◆ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.			
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12	Yes	
12A	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No			
	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional			
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S? <i>If</i> " <i>Yes,"</i> complete Schedule F, Part II	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? <i>If "Yes," complete Schedule F, Part III</i>	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Νο
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," complete Schedule G, Part II	18		Νο
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Νο
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	Yes	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c	Yes	
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	Yes	
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		Νο
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		Νο
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Νο
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a family member) was an officer, director, trustee, or owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νο
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		Νο
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35		Νο
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

art V	Statements	Regarding	Other TR	S Filinas	and Tax	Compliance
	ota to illoito	itegai ailig	Otho: 210	g	ana ian	Compilation

			Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable		103	
	<b>1a</b> 70			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
с	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax  Statements filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	3a		Νo
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
<del>1</del> a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
Ь	If "Yes," enter the name of the foreign country   See the instructions for exceptions and filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νο
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?	5c		
5a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N o
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	For all contributions of qualified intellectual property, did the organization file Form 8899 as required?	7g		No
h	For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?	7h		No
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
9	Sponsoring organizations maintaining donor advised funds.	8		N o
	Did the organization make any taxable distributions under section 4966?	9a		No
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		No No
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			

515 Abbott Road Suite 500 Buffalo, NY 142202039 (716) 828-2993

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management							
			Yes	No				
_								
1a	Enter the number of voting members of the governing body 1a 24	1 1						
ь	Enter the number of voting members that are independent 1b 8	-						
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νο				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	. 3		Νο				
4	Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4		Νο				
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		Νο				
6	Does the organization have members or stockholders?	6	Yes					
7a	Does the organization have members, stockholders, or other persons who may elect one or more members of the							
	governing body?	7a	Yes					
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b	Yes					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following							
а	The governing body?	8a	Yes					
b	Each committee with authority to act on behalf of the governing body?	8b	Yes					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the							
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Νo				
	evenue Code.)							
			Yes	No				
10a	Does the organization have local chapters, branches, or affiliates?	10a		Νo				
b	If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b						
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form?							
11A	Describe in Schedule O the process, if any, used by the organization to review the Form 990							
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes					
Ь	Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise	_						
_	to conflicts?	12b	Yes					
	describe in Schedule O how this is done	12c	Yes					
13	Does the organization have a written whistleblower policy?	13	Yes					
14	Does the organization have a written document retention and destruction policy?	14	Yes					
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
а	The organization's CEO, Executive Director, or top management official	15a	Yes					
b	Other officers or key employees of the organization	15b	Yes					
	If "Yes" to line a or b, describe the process in Schedule O (See instructions )							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No				
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the							
	organization's exempt status with respect to such arrangements?	16b						
Se	ection C. Disclosure							
17	List the States with which a copy of this Form 990 is required to be filed▶							
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply Own website. Another's website.							
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table							
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne orga	ınızatıor	n 🕨				
	David P Macholz VP FinanceCorporate Controller							

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title  A verage hours per week  A	Check this box if the organization did		sate any	/ curi	rent	or fo	rmer c	ffice	r, director, trustee	or key employee	
week or director o		A verage hours		Position (check all				Reportable compensation	Reportable compensation	Estimated amount of other	
See add'l data		week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		(W- 2/1099-	from the organization and related
	See add'l data										
											-
	,										

Nο

				_
Lb Total	<b>+</b>	1,207,380	5,714,870	706,494

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization▶36

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> " <i>Yes,"</i> complete Schedule <i>J</i> for such individual	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	

Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person . . . . . .

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization

(A)	(B)	(C)
Name and business address	Description of services	Compensation
R & P Oak Hill Development LLC 3556 Lakeshore Road Buffalo, NY 142191460	Construction	1,570,030
Siemens Medical Solutions 51 Valley Stream Parkway Malverne, PA 19355	Maintenance Services	998,489
Elder Medical Services PC 132 Cayuga Road Suite 1C Cheektowaga, NY 14225	Medical Services	723,152
Sodexho Operations LLC 60 Grider Street Buffalo, NY 14215	Laundry Services	423,532
Buffalo Niagara Hospitalists 2950 Elmwood Ave/MED Staff Office Buffalo, NY 14217	Medical Services	413,750
2 Total number of independent contractors (including but not limited to those listed above)	who received more than	

\$100,000 in compensation from the organization 15

5

Form 99	•	<u> </u>	f Davis and					Page <b>9</b>
Part V.	1444	Statement of	от кечепие		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
ats Stc	1a	Federated cam	paigns 1a					
e Z	b	Membership du	ies <b>1b</b>					
ا ∰ ري ا ∰ ري	c	ū	ents 1c					
<u> </u>	d		zations 1d					
Si Si	e	Government grant		1.005.430				
Contributions, gifts, grants and other similar amounts	f g			1,005,438				
and	h		s 1a-1f	🛌	1,005,438			
				Business Code				
Program Serwoe Revenue	2a	Patient Service Re	v	900,099	97,026,451	97,026,451		
- Fe	b	Medicare/Medicaid		900,099	40,405,677	40,405,677		
93	c							
ž.	d							
<u>ه</u> ا	e							
<u>Š</u>	f	All other progra	am service revenue					
<u>&amp;</u>	g	Total. Add lines	s 2a-2f		137,432,128			
	3	Investment inc	ome (including dividen	ds, interest				
		and other simil	aramounts)	▶	120,004			120,004
	4		stment of tax-exempt bond	· · · · · · · · · · · · · · · ·				
	5	Royalties						
	6a	Gross Rents	(ı) Real 238,721	(II) Personal				
	b	Less rental	250,722					
	c	expenses Rental income	238,721					
		or (loss)			238,721			238,721
-	d	Net rental inco	me or (loss)  (ı) Securities	(II) O ther	230,721			250,721
	7a b	Gross amount from sales of assets other than inventory Less cost or other basis and sales expenses	(i) Securities	(ii) o circi				
	с	Gain or (loss)						
	d	Net gain or (los	ss)	▶				
	8a	Gross income f events (not inc \$	rom fundraising luding					
Other Revenue		of contributions	s reported on line 1c) ne 18 a					
ايّ	b		penses <b>b</b>					
_	c 9a		(loss) from fundraising	events F				
	9a		rom gaming activities ne 19 a					
	Ь		penses <b>b</b>					
	10a	Gross sales of returns and allo		vities				
	b	_	a oods sold b					
-	С	Net income or i	(loss) from sales of inve					
}	11a	Shared Service		Business Code 900,099	449,334			449,334
	ь	Cafeteria Dinin	-	900,099	252,465			252,465
	c	Patient Phone a		900,099	35,187			35,187
	d	All other reven		, -	156,806			156,806
	e	Total. Add lines						·
				▶	893,792			

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

_	Section 501(c)(3) and 501(c)(4) organizations must complete all columns.  All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).											
		complete column	s (B), (C), and ( (B)	(D).	(D)							
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses							
1	Grants and other assistance to governments and organizations in the U S $$ See Part IV, line 21 $$											
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22											
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16											
4	Benefits paid to or for members											
5	Compensation of current officers, directors, trustees, and key employees	669,723		669,723								
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$											
7	Other salaries and wages	55,003,385	40,681,626	14,321,759								
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	2,243,330	1,639,253	604,077								
9	Other employee benefits	8,904,653	6,506,836	2,397,817								
10	Payroll taxes	3,378,246	2,468,562	909,684								
11	Fees for services (non-employees)											
а	Management											
b	Legal	96,205	96,205									
c	Accounting											
d	Lobbying											
e	Professional fundraising See Part IV, line 17											
f	Investment management fees											
g	Other	3,669,513	2,083,589	1,585,924								
12	Advertising and promotion	39,085	4,471	34,614								
13	Office expenses	39,069,048	36,943,618	2,125,430								
14	Information technology											
15	Royalties											
16	Occupancy	2,240,083	4,428	2,235,655								
17	Travel	25,547	21,479	4,068								
18	Payments of travel or entertainment expenses for any federal, state, or local public officials											
19	Conferences, conventions, and meetings	18,211	7,225	10,986								
20	Interest	1,467,111	1,467,111									
21	Payments to affiliates											
22	Depreciation, depletion, and amortization	5,786,330	2,511,927	3,274,403								
23	Insurance	1,253,215	788,992	464,223								
24	Other expenses Itemize expenses not covered above (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)											
а	Purchased Services	7,544,368	4,133,070	3,411,298								
b	Bad Debt	2,882,778	2,882,778									
c	Dues and Shared Service	1,174,078		1,174,078								
d												
e												
f	All other expenses	1,001,248	154,630	846,618								
25	Total functional expenses. Add lines 1 through 24f	136,466,157	102,395,800	34,070,357	0							
26	Joint costs. Check here ► ☐ If following SOP 98-2 Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation											

Pa	rt X	Balance Sheet										
					(A)		(B)					
	١				Beginning of year	_	End of year					
	1	Cash—non-interest-bearing			47.040.000	1	47.070.050					
	2	Savings and temporary cash investments	•		17,613,369	2	17,279,252					
	3	Pledges and grants receivable, net	•			3	42.000.004					
	4	Accounts receivable, net			14,837,134	4	16,932,804					
	5	Receivables from current and former officers, directors, trustees highest compensated employees Complete Part II of	s, key	employees, and								
		Schedule L				5						
	6	Receivables from other disqualified persons (as defined under s persons described in section $4958(c)(3)(B)$ Complete Part II of		4958(f)(1)) and								
ssets		Schedule L			6							
	7	Notes and loans receivable, net				7						
	8	Inventories for sale or use			485,508	8	439,512					
⋖	9	Prepaid expenses and deferred charges			106,204	9	349,071					
	10a	Land, buildings, and equipment cost or other basis <i>Complete</i> Part VI of Schedule D	10a	90,932,226								
	ь	Less accumulated depreciation	10b	46,469,003	44,428,843	10c	44,463,223					
	11	Investments—publicly traded securities				11						
	12	Investments—other securities See Part IV, line 11		•		12						
	13	Investments—program-related See Part IV, line 11				13						
	14	Intangible assets			14							
	15	Other assets See Part IV, line 11	11,931,321	15	12,254,339							
	16	Total assets. Add lines 1 through 15 (must equal line 34)			89,402,379	16	91,718,201					
	17	Accounts payable and accrued expenses .			17,410,180	17	18,446,551					
	18	Grants payable		18								
	19	Deferred revenue				19						
	20	Tax-exempt bond liabilities			15,013,878	20	14,182,666					
<u> </u>	21	Escrow or custodial account liability Complete Part IV of Schedul	eD.			21						
Liabilities	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified										
- 23		persons Complete Part II of Schedule L				22						
	23	Secured mortgages and notes payable to unrelated third parties			13,198,191	23	12,131,192					
	24	Unsecured notes and loans payable to unrelated third parties				24						
	25	Other liabilities Complete Part X of Schedule D			28,058,321	25	26,915,002					
	26	Total liabilities. Add lines 17 through 25			73,680,570	26	71,675,411					
- N		Organizations that follow SFAS 117, check here ▶ 🔽 and comp	lete li	ines 27								
Ф		through 29, and lines 33 and 34.										
an	27	Unrestricted net assets			15,555,648	27	19,969,384					
8	28	Temporarily restricted net assets	emporarily restricted net assets									
Ξ	29	Permanently restricted net assets				29						
Fund Balance		Organizations that do not follow SFAS 117, check here ► ┌ ar	d com	plete								
ō		lines 30 through 34.			30							
	30	Capital stock or trust principal, or current funds										
Assets	31		r capital surplus, or land, building or equipment fund									
	32	Retained earnings, endowment, accumulated income, or other fu	ings, endowment, accumulated income, or other funds									
Net	33	Total net assets or fund balances			15,721,809	33	20,042,790					
<u> </u>	34	Total liabilities and net assets/fund balances			89,402,379	34	91,718,201					

### Part XI Financial Statements and Reporting

			Yes	No
1	Accounting method used to prepare the Form 990			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		Νo
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a consolidated basis, separate basis, or both			
	Separate basis Consolidated basis 🔽 Both consolidated and separated basis			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

Form **990** (2009)

### OMB No 1545-0047

### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Kenmore Mercy Hospital

Name of the organization

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection **Employer identification number** 

									16-076284	4 3		
Pa	rt I	Reaso	on for Pul	blic Charity State	<b>us</b> (All org	anızatıons	must comp	olete this p	art.) See ins	structions		
he d	organiz	zatıon ıs	not a private	e foundation because	ıtıs (Forlı	nes 1 throu	ıgh 11, check	only one bo	x )			
1	Γ	A churc	h, conventio	on of churches, or as:	sociation of	churches <b>s</b>	section 170(b	)(1)(A)(i).				
2	Γ	A schoo	ol described	ın section 170(b)(1)	( <b>A)(ii).</b> (Att	ach Schedı:	ule E )					
3	<u>~</u>	A hospi	tal or a coop	perative hospital serv	/ice organiza	atıon descr	ıbed ın <b>sectio</b>	n 170(b)(1)	(A)(iii).			
4	Γ			organization operate ty, and state	d in conjunc	ction with a	hospital desc	cribed in <b>sec</b>	tion 170(b)(1	)( <b>A)(iii).</b> Ento	erthe	
5	Γ	An orga	nızatıon ope	erated for the benefit	of a college	or universi	ty owned or o	perated by a	governmenta	ıl unıt descrıb	— ed ın	
		section	170(b)(1)(	<b>A)(iv).</b> (Complete Pa	rt II )							
6		A federa	al, state, or	local government or	governmenta	al unit desc	rıbed ın <b>secti</b>	on 170(b)(1	)(A)(v).			
7		describe	ed in	it normally receives a  A)(vi) (Complete Pa		l part of its	support from	a governme	ntal unit or fro	om the genera	l public	;
8	$\sqcap$	A comm	nunity trust	described in <b>section</b>	170(b)(1)(A	<b>(vi)</b> (Cor	nplete Part II	. )				
9	$\sqcap$			it normally receives					outions, memb	oership fees, a	nd gro	SS
				ities related to its exe								
		ıts supp	ort from gro	ss investment incom	ne and unrela	ated busine	ss taxable ın	come (less s	section 511 to	ax) from busır	esses	
		acquire	d by the org	anization after June 3	30,1975 Se	ee <b>section</b> 5	<b>509(a)(2).</b> (C	omplete Par	t III )			
10	$\sqcap$	An orga	nızatıon org	anized and operated	exclusively	to test for p	oublic safety	See <b>section</b>	509(a)(4).			
L1	_	one or n the box a	nore publicly that describ Type I	anized and operated y supported organiza bes the type of suppo <b>b</b> Type II	tions describ rting organiz <b>c</b>	bed in sect zation and o Type III	ion 509(a)(1) complete line - Functional	) or section ! s 11e throug ly integrated	509(a)(2) Se gh 11h I <b>d</b>	e section 509	( <b>a)(3).</b> I - Oth	Check her
e f g	,	other th section If the or check th Since A	an foundation 509(a)(2) Ganization in his box ugust 17, 2	ox, I certify that the o on managers and other received a written det .006, has the organiz	er than one o	or more pub	olicly support	ed organızat Type I, Type	ions describe	d in section 5	09(a)(	1) or
			g persons? rson who dir	rectly or indirectly co	ntrols eithe	ralone ort	ogether with	nersons des	cribed in (ii)		Yes	No
				governing body of the	•		-	p 0.000 a 00	()	11g(i)	103	110
				r of a person describ	7	_				11g(ii)		$\vdash$
			•	·			hove?			11g(iii)	_	
(iii) a 35% controlled entity of a person described in (i) or (ii) above?  h Provide the following information about the supported organization(s)												
-				.9		· · · · · · · · · · · · · · · · · ·	(5)					
(ii) Name of supported organization organization organization EIN lines 1- 9 above organization (see  (iii) Type of organization (described on lines 1- 9 above or IRC section (see  (iv) Is the organization in col (i) listed in your governing document?  (v) Did you notify the organization in col (i) of your support?					otify the ation in of your	(vi Is th organiza col (i) org in the U	re tion in ganized	A m	vii) ount of oport?			
				instructions))	Yes	No	Yes	No	Yes	No		
				1		1					1	

ınstructions

P	Support Schedule (Complete only if yo					and 170(b)	(1)(A)(vi)
S	ection A. Public Support	a checked tile	DOX OII IIIC 3,	,, or o or rare.	÷·/		
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b)</b> 2006	(6) 2007	(d) 2008	(e) 2009	(I) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	include any "unusual						
_	grants ") Tax revenues levied for the						
2	organization's benefit and either						
	paid to or expended on its						
	behalf						
3	The value of services or facilities						
-	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
_	(f) <b>Dublic Support</b> Subtract line F from						
6	<b>Public Support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	1		-			
	endar year (or fiscal year beginning	(a) 2005	<b>(b)</b> 2006	(c) 2007	(d) 2008	(e) 2009	(f) Total
	ın)	(a) 2005	( <b>b</b> ) 2000	(6) 2007	(d) 2008	(e) 2009	(1) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar						
9	sources Net income from unrelated						
9	business activities, whether or						
	not the business is regularly						
	carried on						
10	Other income (Explain in Part						
	IV ) Do not include gain or loss						
	from the sale of capital assets						
11	Total support (Add lines 7						
4.5	through 10)	/5					
12	Gross receipts from related activities	,	•			12	
13	First Five Years If the Form 990 is f	or the organizati	on's first, second	, third, fourth, or	fifth tax year as a	501(c)(3) orga	inization, ▶□
	check this box and <b>stop here</b>						-1
S	ection C. Computation of Pub	lic Support P	ercentage				
14	Public Support Percentage for 2009			11 column (f))		14	
15	Public Support Percentage for 2008	Schedule A . Pa	rt II. line 14			15	
	33 1/3% support test—2009. If the	•	,	v on line 13 and	line 14 is 33 1/30		k this hox
<b>_</b>	and <b>stop here.</b> The organization qua	-		·	IIIIC 14 13 33 1/3/	o or more, ence	<b>▶</b> □
ь	33 1/3% support test—2008. If the				5a, and line 15 is	33 1/3% or moi	
	box and <b>stop here.</b> The organization				,		▶
17a	10%-facts-and-circumstances test-	<b>-2009.</b> If the org	anızatıon dıd not	check a box on lı	ne 13, 16a, or 16	b and line 14	
	ıs 10% or more, and ıf the organizat						
	in Part IV how the organization mee	ts the "facts and	l cırcumstances"	test The organiz	ation qualifies as	a publicly supp	
L	organization	_2009 Ifthe c==	onization did net	chack a bay as li	no 12 165 164	or 17a and line	▶□
D	10%-facts-and-circumstances test- 15 is 10% or more, and if the organ	_					
	Explain in Part IV how the organizat						clv
	supported organization						<b>▶</b> ┌
10	Deiveta Farmdation Ifthe averages	on did not obselv	a hay an line 12	16- 16- 17-	17	hay and cas	•

**▶**□

Part III Support Schedule for Organizations Described in IRC 509(a)(2)

	(Complete only if you	cnecked the	box on line 9 o	r Part I.)			
	ction A. Public Support				1	T	ı
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	(c) 2007	( <b>d)</b> 2008	(e) 2009	<b>(f)</b> Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
_	include any "unusual grants ")						
2	Gross receipts from admissions, merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
3	purpose Gross receipts from activities that				+		
3	are not an unrelated trade or						
	business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its behalf						
5	The value of services or facilities						
_	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5				-		
7a	A mounts included on lines 1, 2, and 3 received from disqualified						
	persons				1		
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b						
8	Public Support (Subtract line 7c						
	from line 6 )						
	ction B. Total Support		1			1	Γ
Cale	ndar year (or fiscal year beginning in)	(a) 2005	<b>(b)</b> 2006	<b>(c)</b> 2007	( <b>d)</b> 2008	(e) 2009	(f) Total
9	A mounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources						
ь	Unrelated business taxable						
	ıncome (less section 511 taxes)						
	from businesses acquired after						
_	June 30, 1975 Add lines 10a and 10b						
c 11	Net income from unrelated						
11	business activities not included						
	ın lıne 10b, whether or not the						
	business is regularly carried on						
12	Other income Do not include gain or loss from the sale of						
	capital assets (Explain in Part						
	IV)						
13	Total support (Add lines 9, 10c,						
14	11 and 12 ) First Five Years If the Form 990 is for	or the organizat	lon's first, second	L third fourth or	l fifth tax vear as a	1 a 501(c)(3) organ	l uzation
	check this box and <b>stop here</b>	or the organizat		., 4,	men tax your as t	(c)(c) c.gu.	<b>▶</b> ┌
	ction C. Computation of Publ						
15	Public Support Percentage for 2009	(line 8 column	(f) divided by line	13 column (f))		15	
16	Public support percentage from 200	8 Schedule A , F	art III, line 15			16	
Se	ction D. Computation of Inve	stment Inco	ome Percenta	ge			
17	Investment income percentage for 2	<b>009</b> (line 10c c	olumn (f) dıvıded	by line 13 columi	n (f))	17	
18	Investment income percentage from	<b>2008</b> Schedule	A, Part III, line 1	L 7		18	
19a	33 1/3% support tests—2009. If the	organization di	d not check the b	ox on line 14, and	d line 15 is more	than 33 1/3% and	d line 17 is not
	more than 33 1/3%, check this box a	ind <b>stop here.</b> T					
L	organization 33 1/3% support tests—2008. If the	► C	d not chastes been	on line 14 amilion	100 and line 4	5 ic mara +ha= 22	1/20/2 and line
b	שר בו בע suppoit tests—zouo. If the	organization (I	и посепеска вох	OILLINE TH OLINE	= ⊥⊃a, anu nne 1(	us more man 33	1/370 and ine

18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization **Private Foundation** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Part IV

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Provide any other additional information. See instructions

Schedule A (Form 990 or 990-EZ) 2009

# Software ID: Software Version:

**EIN:** 16-0762843

Name: Kenmore Mercy Hospital

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and	Inaepena	ient C	ontr	act	ors	<u> </u>				
(A) Name and Title	(B) Average hours		(C tion ( hat a	ched		II		( <b>D</b> ) Reportable compensation	(E) Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
Joseph McDonald President and CEO, CHS	37 50	X		X				0	971,423	33,737
Mark Sullivan Executive VP/COO	37 50	X		X				0	373,288	21,234
James Millard President & CEO , Kenmore	37 50	X		X				312,460	0	75,726
David Macholz Treasurer	37 50	Х		X				0	197,138	19,563
Satish Arora MD Director	1 00	X						0	0	0
Peter Bergmann President & CEO , Sister'	37 50	Х						0	402,287	19,730
William Buscaglia Jr Director	1 00	X						0	0	0
Gregory Castiglia MD Director	1 00	X						0	0	0
Dr Adel Chouchanı Dırector	1 00	X						0	0	0
Frances Crosby RN PhD Director	1 00	×						0	0	0
Richard Curran MD Director	1 00	X						0	0	0
Nancy Dobson Director	1 00	X						0	0	0
Dennis Dombek Chairman of the Board	1 00	X						0	0	0
Dr Michael Edbauer Director	11 30	Х						0	95,139	9,498
Christine Kluckhorn President & CEO , Continu	37 50	Χ			X			0	241,561	51,709
William Lawley Jr Director	1 00	X						0	0	0
James Manzella Director	1 00	X						0	0	0
John Przylucki MD Director	1 00	X						0	0	0
Carlos Santos MD Director	1 00	X						0	0	0
Jagdeep Singh MD Director	1 00	X						0	0	0
Charles J Urlaub President & CEO , Mercy H	37 50	X						0	503,218	28,092
David Walborn Director	1 00	X						0	0	0
Cynthia Zane PhD Director	1 00	X						0	0	0
Monsignor Robert E Zapf Director	1 00	X						0	0	0
James Dunlop Jr Executive VP, Finance/CF	37 50			Х	_			0	362,351	41,520

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) Average hours per	1	tion ( that a	che (				( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	(F) Estimated amount of other compensation		
	week	Individual trustee or director	Institutional Trustee	Officei			Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations		
Dr Brian D'Arcy Senior VP, Medical Affai	37 50			Х				0	548,932	34,878		
John Herman Chief Operating Officer	37 50			X				64,496	111,288	27,523		
Walter Ludwig Chief Operating Officer	37 50			X				19,824	0	1,047		
John Davanzo Sr VP Regional Develpme	37 50				Х			0	318,550	38,801		
Mıchael Moley Sr VP Human Resources	37 50				Х			0	347,119	32,201		
John Stavros Sr VP Marketing/P R	37 50				Х			0	190,556	30,443		
Maria Foti Senior VP, Planning	37 50				Х			0	201,130	12,275		
Bartholomew Rodrigues Sr VP Mission Integrati	37 50				Х			0	186,234	21,469		
Dr Michael Galang Chief Information Office	37 50				Х			0	289,919	24,492		
Dr James Fitzpatrick VP Medical Affairs	37 50				X			166,133	0	24,831		
Dr Avtar Samra Physician	37 50					X		129,295	0	24,410		
Dr Nadezhda Polataıko Physician	37 50					X		126,474	0	27,050		
Patricia Siola Director of Pharmacy Ser	37 50					X		130,103	0	15,392		
Andrew Cramer Registered Nurse	37 50					X		118,807	0	17,934		
Dr Q amrunnisa Rahman Physician	37 50					X		139,788	0	38,444		
K David Crone Former Sr VP Strategic							Х	0	374,737	34,495		

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DLN: 93493301009020

OMB No 1545-0047

2009

Open to Public Inspection

### SCHEDULE D

(Form 990)

Department of the Treasury

### **Supplemental Financial Statements**

Part IV, line 6, 7, 8, 9, 10, 11, or 12.

Internal Revenue Service ► Attach to Form 990. ► See separate instructions.

Name of the organization

**Employer identification number** Kenmore Mercy Hospital 16-0762843 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised □ No funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically importantly land area Preservation of a certified historic structure Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the taxable year 🛌 Number of states where property subject to conservation easement is located 🛌 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year 🕨 A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year 🕨 🛊 🔛 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ı) and 170(h)(4)(B)(ıı)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X

following amounts required to be reported under SFAS 116 relating to these items

ar	Organizations Maintaining Co	llections of Ar	t, His	tori	<u>cal Tre</u>	asures, c	or Oth	<u>ier Similai</u>	ASSE	ts (co	ntınued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne foll	lowing th	at are a sig	nıfıcant	use of its co	llection	า	
а	Public exhibition		d	$\sqcap$	Loan or	exchange ¡	prograr	ns			
b	Scholarly research		e	Γ	Other						
c	Preservation for future generations										
ŀ	Provide a description of the organization's co Part XIV	ollections and expla	aın hov	w the	y further	the organiz	atıon's	exempt purp	ose in		
5	During the year, did the organization solicit assets to be sold to raise funds rather than			,				ımılar	Г	Yes	┌ No
Pai	t IV Escrow and Custodial Arrang						vered	"Yes" to For	m 990	),	
	Part IV, line 9, or reported an ar										
.a	Is the organization an agent, trustee, custoo included on Form 990, Part X?					ons or othe	rasset	s not	Γ	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	V and complete the	follow	ing t	able						
									A mou	Int	
٦ C	Beginning balance						10				
d	Additions during the year						10	-			
e -	Distributions during the year						16	_			
f	Ending balance						1f	<u> </u>			
2a	Did the organization include an amount on F	orm 990, Part X, lin	ie 21?						Г	Yes	No
	If "Yes," explain the arrangement in Part XI\										
'a	rt V Endowment Funds. Complete	If the organizatio		were Prior		' to Form ! (c)Two Years		art IV, line d)Three Years E		NEOUr Vo	ears Back
a	Beginning of year balance	(a) curient rear	(6)	)FIIOI	rear (	(c) Two Tears	Dack (	d)Tillee Teals I	Jack (C	Ji Our Te	dis back
b	Contributions								+		
c	Investment earnings or losses										
d	Grants or scholarships										
e	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
	Provide the estimated percentage of the year	r end balance held	as								
а	Board designated or quasi-endowment 🕨	%									
b	Permanent endowment 🕨 %	•									
c	Term endowment ► %										
la	Are there endowment funds not in the posse organization by	ssion of the organiz	ation t	thata	are held a	and adminis	tered f	or the		Yes	No
	(i) unrelated organizations								3a(i)	res	NO
	(ii) related organizations								3a(ii)		
Ь	If "Yes" to 3a(II), are the related organization								3b		
	Describe in Part XIV the intended uses of th	e organization's en	dowme	ent fu	nds						
aı	tt VI Investments—Land, Building	s, and Equipme	nt. S	ee F	orm 990	0, Part X,	line 10	).			
	Description of investment				) Cost or of is (investm		t or othe (other)	r (c) Accumul depreciation		( <b>d</b> ) Boo	k value
a	Land				23!	5,852					235,852
b	Buildings				58,219	9,853		33,25	9,094	24	1,960,760
c	Leasehold improvements				5,536	5,831		76	7,716		4,769,115
d	Equipment				18,528	3,491		8,77	3,761		9,754,730
e	Other				8,41	1,199	-	3,66	8,432		4,742,766

44,463,223

Part VIII Investments—Other Securities. See	<u>Form 990, Part X</u> , line 1.	<u> </u>	
(a) Description of security or category	(b)Book value	(c) Metho	d of valuation
(including name of security) Financial derivatives		Cost or end-or	-year market value
Closely-held equity interests			
Other			
Total. (Column (h) should equal Form 990, Part X, col (B) line 12.)			
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)  Part VIIII Investments—Program Related. See		<u> </u> 13	
(a) Description of investment type	(b) Book value	(c) Metho	d of valuation
(a) Description of investment type	(b) Book value	Cost or end-of	-year market value
Total. (Column (b) should equal Form 990. Part X. col (B) line 13 )			
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)  Part IX Other Assets. See Form 990, Part X, lin			
(a) Descrip			(b) Book value
Other Receivables			679,069
Interest in Net Assets of KMH Foundation			2,983,302
Due from Affiliates			1,536,970
Assets limited as to use			5,901,806
Other Assets			1,153,192
Total (Column (h) should equal Form 000 Port V and (R) I and	<i>E</i> )	_	12,254,339
Total. (Column (b) should equal Form 990, Part X, col.(B) line 1  Part X Other Liabilities. See Form 990, Part X			12,254,339
1 (a) Description of Liability	( <b>b)</b> A mount		
Federal Income Taxes			
Long-Term Portion of Insurance Liabilities	4,242,712		
Interest Rate Swap	996,575		
Due to Affiliates	3,070,983		
Pension O bligation	18,487,992		
Asset Retirement Obligation	116,740		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 ) ▶	26,915,002		

Part XI, Line 8 - Other Adjustments

Part XII, Line 4b - Other

A djustments

	Ident if ier	Ret urn Reference		Explana	ion	
Part		criptions required for Part II, lines 3, Part XII, lines 2d and 4b, and Part XI				
Par	Supplemental Inf	ormation				
5	Total expenses Add lines 3 an	nd <b>4c.</b> (This should equal Form 990, Pa	rt I, lın	e 18 )	5	136,466,157
c	Add lines 4a and 4b				4c	0
b	Other (Describe in Part XIV)			4b	1	
а		uded on Form 990, Part VIII, line 7b		4a		
4		0, Part IX, line 25, but not on line 1:		·		, ,
3	Subtract line <b>2e</b> from line <b>1</b> .				3	136,466,157
e	Add lines 2a through 2d				2e	0
d	Other (Describe in Part XIV)			2d	1	
c	Other losses			2c 2c	1	
a b	Prior year adjustments			2b	1	
∠ a	Donated services and use of fa	· · · · · · · · · · · · · · · · · · ·	_	<sub>2a</sub>		
2	statements	t not on Form 990, Part IX, line 25			1	
1	Total expenses and losses per		. Jtal	omente min Expense	<u>                                    </u>	136,466,157
5 Part		xpenses per Audited Financia				139,690,083 Return
С Б	Add lines 4a and 4b	<b>4c.</b> (This should equal Form 990, Par	• T lon-		4c 5	999,423
b	Other (Describe in Part XIV)		L	<b>4b</b> 999,423	1	000.433
a L		uded on Form 990, Part VIII, line 7b	.  -	4a 000 433	1	
4		0, Part VIII, line 12, but not on line 1	ı	. 1		
3	Subtract line <b>2e</b> from line <b>1</b> .		•		3	138,690,660
e	Add lines <b>2a</b> through <b>2d</b> .				2e	0
d	Other (Describe in Part XIV)			2d	-	
С	Recoveries of prior year grants		.	2c		
b	Donated services and use of fa		.	2b	1	
а	Net unrealized gains on investi		·	2a	1	
2	A mounts included on line 1 but	t not on Form 990, Part VIII, line 12				
1	Total revenue, gains, and other	r support per audited financial stateme	nts .		1	138,690,660
Part	<b>XIII</b> Reconciliation of Re	evenue per Audited Financial	State	ments With Revenue	per R	eturn
10	Excess or (deficit) for the year p	per financial statements Combine line	s 3 and	d 9	10	2,224,503
9	Total adjustments (net) Add lin	nes 4 - 8			9	-999,423
8	Other (Describe in Part XIV)				8	-999,423
7	Prior period adjustments				7	
6	Investment expenses				6	
5	Donated services and use of fac	cilities			5	
4	Net unrealized gains (losses) or	n ınvestments			4	
3	Excess or (deficit) for the year	Subtract line 2 from line 1			3	3,223,926
2	Total expenses (Form 990, Par	t IX, column (A), line 25)			2	136,466,157
1	Total revenue (Form 990, Part )	VIII, column (A), line 12)			1	139,690,083
Раг	Reconciliation of Ci	nange in Net Assets from Fori	п 990	to Financial Stateme	nts	

Contributions from Foundation -999423

Contributions from Foundation 999423

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DLN: 93493301009020

**Employer identification number** 

OMB No 1545-0047

Open to Public **Inspection** 

#### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization Kenmore Mercy Hospital

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

**Hospitals** 

► See separate instructions.

						0762843			
Pa	rt I Charity Care and	Certain O	ther Comr	nunity Benefits at	Cost			<sub>V-</sub>	<b>N</b> 1-
1a	Does the organization have a	charity care	policy? If "N	o." skip to question 6a			4-	Yes	No
	If "Yes," is it a written policy	•		, , ,			1a 1b	Yes	
2	If the organization has multip				describes application (	of the charity	10	Yes	
	care policy to the various hos			J		,			
	Applied uniformly to all ho Generally tailored to indiv	•	ls	Applied uniformly	to most hospitals				
3	Answer the following based or organization's patients	n the charity	care eligibilit	y criteria that applies t	o the largest number o	f the			
а	Does the organization use Fe- income individuals? If "Yes,"						3a	Yes	
	Г 100% Г 150%	Г	<u>F</u>	11000 0000 Other	000000				
					90			I I	
Ь	Does the organization use FP "Yes," indicate which of the fo					dividuals? If		   v	
					_		3b	Yes	
					<b> </b>	000000			
	Γ 200% Γ 250%	Г 30	о% Г	350% <b>Г</b> 40	0%%				
С	If the organization does not u determining eligibility for free test or other threshold, regard	or discounte	d care Inclu	de in the description wh	nether the organization				
4	Does the organization's police		•	· .			4	Yes	
5а	Does the organization budget					ıcy?	5a	Yes	
b	If "Yes," did the organization'	s charity car	e expenses e	xceed the budgeted an	nount?		5b	Yes	
С	If "Yes" to line 5b, as a resultions to a patient who was elig	-			unable to provide free (		5c		N.o.
6a	Does the organization prepare						6a	Yes	N o
	If "Yes," does the organizatio						6b	Yes	
	Complete the following table is worksheets with the Schedule		ksheets prov	ided in the Schedule H	instructions Do not s	ubmit these			
7	Charity Care and Certain O			at Cost				'	
ı	Charity Care and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community b expense	enefit	(f) Pero total ex	
а	Charity care at cost (from Worksheets 1 and 2)			1,700,021	64,195	1,63	5,826	1	220 %
b	Unreimbursed Medicaid (from Worksheet 3, column a)			7,881,549	6,023,126	1,85	8,423	1	390 %
C	Unreimbursed costs—other means-tested government programs (from Worksheet 3, column b)								
ď	<b>Total</b> Charity Care and Means-Tested Government Programs			9,581,570	6,087,321	3,49	4,249	2	610 %
e	Other Benefits Community health improvement services and community benefit operations (from								
f	(Worksheet 4)			146,186		14	6,186	0	110 %
	fleatin professions education (from Worksheet 5) Subsidized health services			13,416		1	3,416	0	010 %
_	(from Worksheet 6)								
	Research (from Worksheet 7) Cash and in-kind contributions								
• '	to community groups  (from Worksheet 8)								
j T	<b>Total</b> Other Benefits			159,602			9,602	0	120 %
k '	Total. Add lines 7d and 7j			9,741,172	6,087,321	3,65	3,851		0

Pa		ng Activitie	<b>s</b> Complete t	this table if the o	organızat	ion co	nducted any commur	nity b	uıldın	ıg
	activities.	(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total communit building expense		rect offs revenue			(f) Pero total ex	
1	Physical improvements and housing									
2	Economic development									
3	Community support									
4	Environmental improvements									
5	Leadership development and training									
6	for community members  Coalition building									
<del>-</del>	Community health improvement									
	advocacy									
	Workforce development Other									
10	Total									
Par	t IIII Bad Debt, Medicar	e, & Collec	tion Practic	es						
	ion A. Bad Debt Expense				<b></b>	N			Yes	No
1	Does the organization report b Statement No 15?	ad debt expen	se in accordan	ce with Heathcare	Financial	Manag	ement Association	1	Yes	
2	Enter the amount of the organ	ızatıon's bad d	ebt expense (a	t cost)		2	1,296,065			
3	Enter the estimated amount of	•				3	424,033			
4	attributable to patients eligible Provide in Part VI the text of t				· ·		•			
•	In addition, describe the costi rationale for including other ba	ng methodolog	jy used in dete	rmining the amour						
Sect	ion B. Medicare									
5	Enter total revenue received f	rom Medicare (	(including DSH	and IME)		5	35,823,709			
6	Enter Medicare allowable cost					6	35,004,873			
7 8	Subtract line 6 from line 5 Th Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	t to which any s osting method	shortfall report ology or source	ed in line 7 should	be treated		•			
	Cost accounting system	<b>▽</b> c∘	st to charge ra	tio [	O ther					
Sect	ion C. Collection Practices									
9a	Does the organization have a	written debt co	llection policy	· · · · ·				9a	Yes	
9b	If "Yes," does the organization							9b		No
Pai	patients who are known to qua rt IV Management Com				SCHOE HIP	ait VI				<u></u> °
	(a) Name of entity	(b	) Description of pactivity of entit		(c) Organi profit % o ownersh	r stock	(d) Officers, directors, trustees, or key employees' profit % or stock ownership%	pro	e) Physi ofit % or ownersh	r stock
1										
2										
3		+						+		
								$\perp$		
5		<u> </u>								
6										
7										
8								+		
		1						+		
9 ——										
10										
11										
12		1						+		
13								+		
								1		
14		1					i	1		

Part V Facility Information									
Name and address	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (Describe)
Kenmore Mercy Hospital 2950 Elmwod Avenue	X	Х					Х		
Kenmore, NY 14217 Clinical Lab 2950 Elmwod Avenue Kenmore, NY 14217	Х								Clinical Laboratory Service
Ken-Ton Family Care 300 Two Mile Creek Road Tonawanda, NY 14150	X								Ext Clinic Ped O/P,Pre- Nat O/P Pri Med Care
Riverside Black Rock Family Care 500 Ontario Street Buffalo, NY 14207	x								Extension Clinic Primary Medical Care O/P
Williamsville Diagnostic Center 400 International Drive Williamsville, NY 14221	X								PT O/P, Rad O/P, Clinical Lab O/P
McAuley Residence 1503 Military Road Kenmore, NY 14217	X								Long Term Care

Schedule H (Form 990) 2009

#### Part VI Supplemental Information

Complete this part to provide the following information

Provide the description required for Part I, line 3c, Part I, line 6a, Part I, line 7g, Part I, line 7, column (f), Part I, line 7, Part III, line 4, Part III, line 8, Part III, line 9b, and Part V See Instructions

Part I, Line 3c n/a

Part I, Line 6a The Kenmore Mercy Hospital Community Benefit Report is contained in a report prepared by the Catholic Health System

Part I, Line 7g n/a

Part I, Line 7f Bad debt expenses of \$2,882,778 are included in Part IX, line 25, column (A) but subtracted when calculating the percentage ın column (f)

Part I, Line 7 Costing is a full step down methodology of cost from non-revenue producing departments to revenue producing departments', with assignment of cost to individual charge items based on volume and charge amount. All patient accounts are cost with the same methodology regardless of patient type (inpatient, outpatient, emergency room, etc.) or insurance coverage (Medicare, Medicaid, private insurance, uninsured, etc )

Part III, Line 4 The amount in Part III line 2 is the actual bad debt expenses of \$1,296,065 written down to cost, utilizing the Uninsured Ratio of Cost to Charges (RCC) obtained from the full step down methodology of cost described in Part 1, line 7 The amount in Part III line 3 is the estimate of bad debt from uninsured balance which is developed as follows as policy is to write accounts to bad debt 120 days after discharge, the discharge date period of 10/1/2008 to 9/30/2009 was used to determine the population of uninsured accounts. The balance of these accounts was determined and the RCC was applied to develop the estimate of \$424,033 As our determination of eligibility for the Healthcare Assistance Program (HAP) (Charity Care) is based solely on the presentation for care without insurance, which is now for each account, and use of a sophisticated estimator (PARO) of each guarantor's ability to pay an estimate of "the amount that reasonably could be attributable to patients who likely would qualify for financial assistance under the hospital's charity care policy if sufficient information had been available to make a determination of their eligibility" is not relevant. The organization's financial statements do not include a footnote that describes bad debt expense, but the financial statements account for bad debt expenses in the statement of operations as actual expenses written off and an estimate of future write-offs less any recoveries

Part III, Line 8 The costing methodology used to determine the Medicare Allowable costs is Cost to Charge. There is a resulting surplus

Part III, Line 9b n/a

Part V Kenmore Mercy Hospital has two primary care clinics, one diagnostic and treatment center, one clinical lab, and one long term care facility

2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves Part VI, Line 2 Kenmore Mercy Hospital, as part of Catholic Health, involves many participants in assessing community health needs including 1 New York State Department of Health Prevention Agenda for the Healthiest State Erie County Department of Health Catholic Health Kaleida Health Erie County Medical Center Sheehan Memorial Hospital 2 Health Consumers 3 Patients/residents/clients A Hospital Inpatients and OutpatientsB Nursing Home Residents and Families C Rehabilitation Patients D Primary Care Center Patients E Home Care Clients 4 Physicians 5 External Organizations6 Statistical Resources1 New York State Department of Health Prevention Agenda for the Healthiest State Catholic Health worked in collaboration with the Erie County Department of Health, Kaleida Health, ECMC and Sheehan Memorial on the Erie Co DOH Prevention Agenda for the Healthiest State In February 2009, an Erie County Joint Planning Committee formed to identify prevention priorities and strategies to focus on collaboratively over the next 3 years 2 Health Consumers In creating the Catholic Health and Kenmore Mercy Hospital strategic plan, input was sought from a variety of constituents including consumers. In August 2008, eight (8) consumer focus groups were conducted asking consumers what they wanted from their patient care experience. These focus groups were created by reaching out to 8,000 area residents who were asked to contact friends/families/neighbors to participate 3 Patients/residents/clients A Hospital Inpatients and Outpatients Kenmore Mercy Hospital continues to participate in a regional patient satisfaction survey through a cooperative effort with the Buffalo Niagara Health Quality Coalition and area hospitals. Patient participation is voluntary This survey takes place twice per year Through hospital admission and outpatient ancillary sites, surveys were distributed to individuals to gain an understanding about their healthcare needs and how well their needs were being met 4. Physicians Kenmore Mercy Hospital surveys its medical staff annually Physicians are surveyed on issues relating to the quality and efficiency of services offered throughout Catholic Health including at Kenmore Mercy Hospital In addition, during 2008 a Physician Council was established to assist in the planning of Catholic Health's and Kenmore Mercy Hospital's Strategic Plan Over 100 physicians from across Catholic Health participated including significant representation from Kenmore Mercy Hospital medical staff 5 External OrganizationsCatholic Health and Kenmore Mercy Hospital also engaged in the P2 Collaborative (Pursuing Perfection) dedicated to improving the health of people across the region. There are more than 200 participant organizations including the provider community, payers, community based organizations, religious organizations, local business, colleges & universities, and governmental agencies. A reas of focus include working with physicians and organizations to enhance access to care and improve efficiency of care and empowering all of the Western New York community to take responsibility for and act on their own wellness In an effort to engage health care needs at the grass roots level, Catholic Health and Kenmore Mercy Hospital work closely with the following organizations to assess community health need Niagara Health Quality Coalition Community Cancer CoalitionAmerican Heart Association Near East & West Side Task ForceBaker Victory Services Community Health Center of BuffaloWNY Osteoporosis Resource Ctr WNY Health Equity Work GroupLiving Healthy Task Force of Erie Co Minority Health CoalitionBuffalo Public Schools Worksite Wellness Flu CoalitionEvery Parent Influences Children (EPIC) Tobacco CoalitionWNY Coalition for Diabetes Community Health FoundationErie Co Coalition for Diabetes WNED Public TelevisionCatholic Charities Niagara University6 Statistical ResourcesCatholic Health and Kenmore Mercy Hospital used PQI (Preventable Quality Indicators) to map specific areas by zip code to better understand needs and target for need We mapped specifically for Congestive Heart Failure, Hypertension, Angina & Diabetes to identify target areas for community education & screening initiatives. Other statistical resources used to assess the needs of the communities served include A Community Report What People Want for the Future of Healthcare in WNYNYS Expanded Behavioral Risk Factor Surveillance System January 2008Buffalo Public Schools Student Body Mass Index 2008-2009 school yearErie County Health Assessment Indicators 2005-2007 Erie County Health Indicators Profile 2003-2007

3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy

Part VI, Line 3 Kenmore Mercy Hospital informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the Catholic Health System Healthcare Assistance Program (HAP) policy For example, Kenmore Mercy Hospital has posters and brochures available which include contact information for the Financial Clearance staff in admissions areas, emergency rooms, primary care and outpatient rehabilitation clinics, Revenue Management Center (RMC) and other areas of the organizations facilities where eligible patients are likely to be present, provides information about financial assistance and HAP contact information to patients as part of the intake process, provides financial assistance and HAP contact information to inpatients either during or within 90 days of discharge of their hospital stay, patient bills include the following language. The Catholic Health System has a Healthcare Assistance Program to assist those in need of financial assistance for qualified patients. If you would like to obtain additional information on the Healthcare Assistance Program, please call (716) 601-3600 Thank you Our Customer Service area is our front end team to assist all patients in this process. Additionally, we discuss with the patient the availability of various government benefits, such as Medicaid or state programs, and assist the patient with qualification for such programs, where applicable, and there is information about financial aid posted on the Catholic Health System website

4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

Part VI, Line 4 Kenmore Mercy Hospital serves a mostly suburban partially urban service area which is comprised of 89 1% white (non-Hispanic) and 3.8% African-American (non-Hispanic) households. The service area is more elderly than most with 19.2% of the population over the age of 65 compared to a national average of 12 9% The community also consists of slightly fewer households than the national average with annual incomes below \$15,000/year at 12 0% compared to a national average of 12 4% Although Kenmore Mercy Hospital is not located in a designated Health Professional Shortage Area (HPSA), the hospital draws patients from other HPSAs in the region and one of its extension clinics is in a designated HPSA area

5 Community building activities. Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves

Part VI, Line 5 n/a

6 Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)

Part VI, Line 6 The governing Board of Directors of Kenmore Mercy Hospital is comprised of community representatives from universities, legal communities, & business leaders. Religious orders are represented, as well as active and retired medical staff members The Kenmore Mercy Hospital medical staff can be considered an "open" medical staff, as any physician can apply for privileges. Each application is reviewed by a vigorous credentialing verification process

7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communites served

Part VI, Line 7 Kenmore Mercy Hospital is affiliated with the Catholic Health System, Inc., a New York State licensed corporation. Catholic Health System, located in Buffalo, New York is exempt from taxation and is a charitable organization described in Section 501(c) (3) of the Internal Revenue Code of 1986 Catholic Health is also the parent company of the following New York State corporations Mercy Hospital of Buffalo, Sisters of Charity Hospital, Father Baker Manor, St. Elizabeth's Home of Lancaster, St. Francis of Buffalo, St. Francis Home of Williamsville, St. Vincent's Home for the Aged, and Our Lady of Victory Senior Neighborhood. In compliance with the New York State Health Care Reform Act of 1996, Section 2803-1, Catholic Health System's 2009 Community Service Plan is a review of the community service activities of all acute facilities and related services within the Catholic Health System, which officially formed in March, 1998. The community service activities at the acute facilities include benefits to the broader community, which include non-billed services and provided services paid below costs. Charity care and benefits to the community are provided through long term care facilities, home care programs and Catholic Health system-wide community programs These programs touch more than 40,000 Western New York residents through community health education programs, health screenings, clinical and support services, clerkships, internships, scholarships, in-kind donations and community support activities

8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report

NΥ

**Compensation Information** 

DLN: 93493301009020

**Employer identification number** 

OMB No 1545-0047

Open to Public

#### **Schedule J** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Inspection

Ken	more Mercy Hospital			• •			
	, ,			16-0762843			
Pa	rt I Questions Regarding Compensation		<u> </u>				
						Yes	Νo
1a	Check the appropiate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III t						
	First-class or charter travel	Ē	Housing allowance or residence for				
	Travel for companions	, T	Payments for business use of perso				
	Tax idemnification and gross-up payments	Ė	Health or social club dues or initiati				
	Discretionary spending account	Ē	Personal services (e g , maid, chauf	feur, chef)			
b	If any of the boxes in line 1a are checked, did the org reimbursement orprovision of all the expenses descri				1b		
2	Did the organization require substantiation prior to re officers, directors, trustees, and the CEO/Executive [				2		
3	Indicate which, if any, of the following the organization organization's CEO/Executive Director Check all tha						
	Compensation committee	✓	Written employment contract				
	✓ Independent compensation consultant	굣	' '				
	Form 990 of other organizations	굣	Approval by the board or compensat	tion committee			
4	During the year, did any person listed in Form 990, Pa or a related organization	art VII	I, Section A , line 1a with respect to th	ne filing organization			
а	Receive a severance payment or change-of-control p	aymen	nt?		4a	Yes	
Ь	Participate in, or receive payment from, a supplement	tal non	qualified retirement plan?		4b	Yes	
С	Participate in, or receive payment from, an equity-bas	sed co	mpensation arrangement?		4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro-	vide th	ne applicable amounts for each item ir	n Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mus	t comp	plete lines 5-9.				
5	For persons listed in form 990, Part VII, Section A, li compensation contingent on the revenues of	ne 1a,	, did the organization pay or accrue ar	ıy			
а	The organization?				5a		Νo
b	Any related organization?				5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III						
6	For persons listed in form 990, Part VII, Section A, li compensation contingent on the net earnings of	ne 1a,	, did the organization pay or accrue ar	ıy			
а	The organization?				6a	Yes	
b	Any related organization?				6b	Yes	
	If "Yes," to line 6a or 6b, describe in Part III						
7	For persons listed in Form 990, Part VII, Section A , I payments not described in lines 5 and 6? If "Yes," de			n-fixed	7		No
8	Were any amounts reported in Form 990, Part VII, pa subject to the initial contract exception described in I in Part III						
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	rebutt	able presumption procedure describe	d ın Regulatıons	8		No

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
See Additional Data Table							

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
	,	Certain Officers and Key employees participated in a supplemental nonqualified retirement plan per the terms and conditions of their employment arrangement Pension Gap CHE SERP Joseph McDonald \$26,000 00 \$132,422 00 Dr Brian D'Arcy \$9,800 00 \$216,288 00 K David Crone \$17,000 00 John Davanzo \$16,875 00 Michael Moley \$12,685 26
	,	The 2009 Incentive payments were dependent upon achieving the Catholic Health System Operating Income target for Catholic Health System participants or the Ministry Operating Income target for Ministry participants Joseph McDonald \$70,113 01 Mark Sullivan \$32,193 00 James A Dunlop, Jr \$33,222 74 Dr Brian D'Arcy \$21,017 93 K David Crone \$14,826 44 John Davanzo \$6,085 65 Michael Moley \$23,887 50 John Stavros \$3,760 65 Christine Kluckhohn \$9,492 04 Maria Foti \$14,933 10 Bartholomew Rodrigues \$13,999 83 Dr Michael Galang \$7,218 78 John Herman (KMH) \$5,577 67 Dr James Fitzpatrick \$5,476 83 James Millard \$15,249 24

Schedule J (Form 990) 2009

Software ID: Software Version:

**EIN:** 16-0762843

Name: Kenmore Mercy Hospital

#### Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of  (i) Base Compensation	W-2 and/or 1099-MIS (ii) Bonus & Incentive	C compensation (iii) Other compensation	(C) Deferred compensation	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation reported in prior Form 990 or Form 990-EZ
Joseph McDonald	(ı)	ol	compensation	. ا	0	I	1	l a
	(ii)	581,792	70,113	319,518	16,855	16,882	1,005,160	0
Mark Sullivan	(I) (II)	0 308,138	0 32,193	0 32,957	0 6,622	0 14,612	0 394,522	0 0
James Millard	(I) (II)	202,109 0	72,062 0	38,289 0	61,772 0	13,954 0	388,186 0	0
David Macholz	(I) (II)	0 162,278	0 9,639	0 25,221	0 3,974	0 15,589	0 216,701	0 0
Peter Bergmann	(ı) (ıı)	0 327,370	0 18,304	0 56,613	0 4,261	0 15,469	0 422,017	0
Christine Kluckhorn	(ı) (ıı)	0 199,138	0 9,492	0 32,931	0 38,010	0 13,699	0	0
Charles J Urlaub	(I) (II)	0 268,897	0 20,757	0 213,564	0 11,737	0 16,355	0	0
James Dunlop Jr	(ı) (ıı)	0 297,177	0 33,223	0 31,951	0 26,900	0	0	0
Dr Brian D'Arcy	(I) (II)	0 239,838	0 21,018	0 288,076	0 19,766	0 15,112	0 583,810	0
John Herman	(ı) (ıı)	55,922 105,631	5,578 0	2,996 5,657	0 12,339	5,206 9,978	69,702	0
John Davanzo	(ı) (ıı)	0 229,265	0 6,086	0 83,199	0 22,113	0 16,688	0 357,351	0
Mıchael Moley	(ı) (ıı)	0 246,046	0 23,888	0 77,185	0 16,399	0 15,802	0	0
John Stavros	(ı) (ıı)	0 147,591	0 3,761	0 39,204	0 12,877	0 17,566	0	0
Marıa Foti	(ı) (ıı)	0 153,258	0 14,933	0 32,939	0 6,876	0	0	0
Bartholomew Rodrigues	(ı) (ıı)	0 139,242	0 14,000	0 32,992	0 6,468	0 15,001	207,703	0
Dr Mıchael Galang	(ı) (ıı)	0 273,975	0 7,219	0 8,725	0 9,416	0	0 314,411	0
Dr James Fitzpatrick	(ı) (ıı)	160,073 0	5,477 0	583 0	11,154	13,677		0
Dr Avtar Samra	(ı) (ıı)	118,436 0	0	10,859	9,966 0	14,444 0	153,705 0	0
Dr Nadezhda Polataıko	(ı) (ıı)	126,337 0	0	137	13,429	13,621	153,524 0	0
Dr Qamrunnısa Rahman	(ı) (ıı)	125,346 0	0	14,442	33,500	4,944 0	178,232	
K David Crone	(I) (II)	0 309,161	0 14,826	0 50,750	0 20,110	0 14,385	0 409,232	0

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule K

(Form 990)

DLN: 93493301009020

OMB No 1545-0047

### Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a, Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Open to Public

Department of the Treasury Inspect ion Internal Revenue Service Name of the organization Employer identification number Kenmore Mercy Hospital 16-0762843 **Bond Issues** (h) O n (g) Defeased Behalf of (a) Issuer Name (b) Issuer EIN (c) CUSIP # (d) Date Issued (e) Issue Price (f) Description of Purpose Issuer Yes No Yes No To refund the New York Medical Dormitory Authority of the State of New York 14-6000293 64983Q5T2 11-29-2006 16,730,000 Care Facilities Finance Agency-Х Х FHA-Insured Part II **Proceeds** Α В C D Ε Total proceeds of issue 16,730,000 Gross proceeds in reserve funds 2 Proceeds in refunding or defeasance escrows 3 Other unspent proceeds Issuance costs from proceeds 756,696 Working capital expenditures from proceeds Capital expenditures from proceeds 15,973,304 Year of substantial completion 1998 Yes No Yes Yes Yes No Yes No Were the bonds issued as part of a current refunding issue? Х 9 Were the bonds issued as part of an advance refunding issue? Х 10 Has the final allocation of proceeds been made? Х 11 Does the organization maintain adequate books and records to support 12 Х the final allocation of proceeds? Part III **Private Business Use** В С Ε D Α Yes No Yes No No Yes No Yes No Yes Was the organization a partner in a partnership, or a member of an LLC, 1 which owned property financed by tax-exempt bonds?

which may result in private business use?

Are there any lease arrangements with respect to the financed property

	· · ·			Α			В			С			D		E	
			Yes		No	Yes		No	Yes		No	Yes	N	lo '	Yes	No
3a	Are there any management or service contracts with respect t financed property which may result in private business use?	o the														
3b	Are there any research agreements with respect to the finance which may result in private business use?	d property														
3с	Does the organization routinely engage bond counsel or other counsel to review any management or service contracts or resagreements relating to the financed property?															
4	Enter the percentage of financed property used in a private bus by entities other than a section 501(c)(3) organization or a sta government															
5	Enter the percentage of financed property used in a private bus as a result of unrelated trade or business activity carried on by organization, another section 501(c)(3) organization, or a stategovernment	your														
6	Total of lines 4 and 5															
7	Has the organization adopted management practices and proceensure the post-issuance compliance of its tax-exempt bond l															
Par	t IV Arbitrage															
		V	A		V	В		V	С	N.			) Na	V -	E	N.
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?	Yes	No X		Yes	r	НO	Yes		No		Yes	No	Ye	:S	No
2	Is the bond issue a variable rate issue?	X														
3a	Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records?	x														
ь	Name of provider	JP Morgan	n Chase													
_	Term of hedge	NA 15.50														
c 4a	Were gross proceeds invested in a GIC?	15 50	00000000 X													
	Name of provider		^													
Ь																
С .	Term of GIC															
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?															
5	Were any gross proceeds invested beyond an available temporary period?		х													
6	Did the bond issue qualify for an exception to rebate?		х													

DLN: 93493301009020

OMB No 1545-0047

Inspection

#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Name of the organization Kenmore Mercy Hospital

Employer identification number

16-0762843

Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

(a) Name of disqualified person 1

(b) Description of transaction

(c) Corrected?

2	Enter the amount of tax i	ımposed on the	organization managers	or disqualified persons	during the	year under	
	section 4958					🕨	\$
							,
₹.	Enter the amount of tax	ifany on line 2	ahove reimbursed by	the organization			<b>\$</b>

### Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

(a) Name of interested person and purpose

(b) Loan to or from the organization?

Τо

From

(c)Original principal amount

(d)Balance due

(e) In default?

(f) Approved by board or

(g)Written agreement?

committee?

Yes Yes No Yes No

Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person

(b) Relationship between interested person and the organization

(c)A mount of grant or type of assistance

**Business Transactions Involving Interested Persons.** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person

(b) Relationship between interested person and the organization

(c) A mount of transaction

(d) Description of transaction

(e) Sharing of organization's revenues?

No

Yes

See Additional Data Table

### **Additional Data**

# Software ID: Software Version:

**EIN:** 16-0762843

Name: Kenmore Mercy Hospital

(a) Name of Interested person	(b) Relationship between interested person and the	(c) A mount of transaction \$	(d) Description of transaction	organı	aring of zation's nues?
	organization			Yes	No
Bridget Walborn	Wife of BOD, David Walborn	62,188	RN		Νο
David Zapfel	Brother of BO D, Msgr Robert Zapfel	58,748	HR Employee of CHS		No
Kathleen Zapfel	Sister-in-law of BOD, Msgr Robert Zapfel	52,896	HR Employee, St Francis		No
Marie Packard	Daughter of BOD, Dennis Dombek	39,399	Part time Physical Therapist at St Francis Buffalo		No
Susan Urlaub	Wife of Mercy CEO, C J Urlaub	60,356	Corporate Nurse Educator		No
Kathleen Moley	Daughter of Key Employee, Michael Moley	38,071	HR Employee, CHS		No
Kathryn B Mıllard	Daughter of BOD, CEO Kenmore Mercy, James Millard	27,534	Registered Nurse, Mercy		No
James Manzella	A cute Care Board Member	221,448	Key Employee of Manzella Marketing		No
Susan Gallagher-Stavros	Wife of Key Employee, John Stavros	43,994	Community Health Nurse, McAuley Seton Home Care		Νο

OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE 0**

(Form 990)

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990.

**Supplemental Information to Form 990** 

Name of the organization Kenmore Mercy Hospital

Employer identification number

16-0762843

ldentifier	Return Reference	Explanation
Form 990, Part VI, Section A, Iine 6		Form 990, Part VI, Section A, line 6 CHS has three members. Ascension Health, Catholic Health East, and the Diocese of Buffalo, NY. Each member is able to participate equally in electing the governing body, approving significant decisions of the governing body, and in receiving ashare of net assets upon dissolution, according to the CHS Bylaw's
Form 990, Part VI, Section A, Iine 7a		According to the CHS Bylaws, each member is equally allowed to appoint up to three individuals to act as its representatives on the Corporate Member Board, and in undertaking any action in its capacity as a Member The Corporate Member Board oversees the governance of the Catholic Health System
Form 990, Part VI, Section A, Iine 7b		Each member is entitled to one vote on each matter properly submitted at any membership meeting, and the members also have reserve powers which allow approval for certain business events and ratification of certain business transactions
Form 990, Part VI, Section B, line 11		Yes, an electronic copy of the Form 990 w as provided to the CHS Boards of Directors before it was filed. The CHS Board of Directors has delegated the responsibility to review the 990 to the Audit Committee. The CHS Audit Committee review ed in detail selected information for all CHS entities. Review ed with the Audit Committee. 1 Core Form Part IV. Checklist of required schedules 2 Core Form Part VI. Governance, Management and Disclosure. 3 Core Form Part VII. Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees and Independent Contractors. 4 Schedule H. Hospitals. 5 Schedule K. Supplemental Information on Tax Exempt Bonds. 6 Schedule J. Compensation Information. 7 Schedule L. Transactions with Interested Persons. 8 Schedule R. Related Organizations and Unrelated Partnerships. 9 Process for which remaining Core Form was completed, utilizing audited financial information.
Form 990, Part VI, Section B, line 12c		All associates on the Merit program, all Physicians and Non Physician Practitioners as well as Physician groups who are independent contractors or employees of CHS, and all board members must complete a Conflict of Interest Disclosure Statement (COIDS) in order to fulfill the annual requirements COIDS are distributed to all parties, as per applicable policy, and once complete are followed up with as follows 1. Associate and Physician completed COIDS are reviewed and signed off by the manager. If a disclosure is noted, it is discussed with the manager, and the document is forwarded to the Compliance Officer who reviews and follows up as appropriate Once review/follow up is completed the Compliance Officer will sign the COIDS, maintain a copy in the compliance office and return the original to HR for filing in the Personnel file 2. All board member COIDS are returned to Compliance Officer for review and follow up as warranted. The compliance officer will sign each COIDS and retain on file in the compliance office in a confidential manner.
Form 990, Part VI, Section B, line 15		In 2009, the Catholic Health System utilized a Compensation Committee of the Board of Directors to monitor the Executive Compensation as per the Executive Compensation Philosophy and Strategy for the CHS CEO, COO, CFO, CEO's for each Ministry, and all Senior Vice Presidents. The Compensation Committee provides oversight to management decisions which are based on outlines approved by the committee, and performs a review of data. The outcome of these meetings is documented.
Form 990, Part VI, Section C, Iine 19		We make our form 990 open for public inspection upon request. Our wiebsite includes an annual report which includes selected financial information. Our financial statements, governing documents and conflict of interest policy are provided upon request according to applicable federal and state laws.
Schedule K Supplental Information		mortgage Project Revenue Bonds, 1995 Series B, which were applied to finance the construction of a three floor patient tower and to refinance outstanding indebtedness

Identifier Return Reference		Explanation			
		Sch K, Part I, Line A, col (f) mortgage Project Revenue Bonds, 1995 Series B, which were applied to finance the construction of a three floor patient tower and to refinance outstanding indebtedness. Sch K, Part II, Line 5, col A Debt Issuance Costs - 11/29/2006 500,480 00 Underwriter's Discount - 12/2009 157,208 00 Cost of Issuance Costs 657,688 00 LOC Fees. LOC fees in original COI 99,008 00 LOC Credit Enhancement 99,008 00			

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DLN: 93493301009020

OMB No 1545-0047

Open to Public Inspection

## **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

Part I

(Form 990)

**SCHEDULE R** 

Name of the organization Kenmore Mercy Hospital

**Employer identification number** 

16-0762843

Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a)
Name, address, and EIN of disregarded entity

Primary activity

Legal domicile (state or foreign country)

Total income

(e) End-of-year assets

(f) Direct controlling entity

Part II

Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a)
Name, address, and EIN of related organization

(b) Primary activity

(c) Legal domicile (state or foreign country)

(d) Exempt Code section

Public charity status (if section 501(c)(3)) Direct controlling entity

See Additional Data Table

Part III	<b>Identification of Related Organizations Taxab</b>	<b>ble as a Partnership</b> (Co	mplete if the organization answered	d "Yes" on Form	990, Part IV	/, line 34
because it had one or more related organizations treated as a partnership during the tax year.)						
	(c)	(-)		(h)	(i)	

(a) Name, address, and EIN of related organization **(b)** Primary activity (c)
Legal
domicile
(state or
foreign
country)

(d) Direct controlling entity (e)
Predominant income
(related, unrelated,
excluded from tax
under sections 512514)

**(f)** Share of total income (g) Share of end-of-year assets (h) (i)
Disproprtionate allocations? Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)

(j) General or managing partner?

Yes No

Yes

No

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a)
Name, address, and EIN of related organization

(b) Primary activity (c)
Legal domicile
(state or
foreign
country)

(d) Direct controlling entity (e)
Type of entity
(C corp, S corp,
or trust)

(f)
Share of total income
(g)
Share of end-of-year assets

(h) of Percentage year ownership

(6)

Pa	rt V	Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, or 36.)			
	Note.	Complete line 1 if any entity is listed in Parts II, III or IV		Yes	No
<b>1</b> D	uring th	he tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Recei	ipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity	1a		No
b	Gıft, g	grant, or capital contribution to other organization(s)	1b	Yes	
c	Gıft, g	grant, or capital contribution from other organization(s)	<b>1</b> c		No
d	Loans	s or loan guarantees to or for other organization(s)	<b>1</b> d		No
е	Loans	s or loan guarantees by other organization(s)	1e		No
f	Sale o	of assets to other organization(s)	1f		No
g	Purch	nase of assets from other organization(s)	<b>1</b> g		No
h	Excha	ange of assets	1h		No
i	Lease	of facilities, equipment, or other assets to other organization(s)	<b>1</b> i		No
i	l ease	of facilities, equipment, or other assets from other organization(s)	1j	_	No
, k		rmance of services or membership or fundraising solicitations for other organization(s)	1k	Yes	
		mance of services or membership or fundraising solicitations by other organization(s)	11	Yes	
		ng of facilities, equipment, mailing lists, or other assets	1m	Yes	
		ng of paid employees	1n	Yes	
		ng or para omproyees			
o	Reimb	bursement paid to other organization for expenses	10	Yes	
p		bursement paid by other organization for expenses	<b>1</b> p	Yes	
•					
q	Other	r transfer of cash or property to other organization(s)	<b>1</b> q	Yes	
r		transfer of cash or property from other organization(s)	1r	Yes	
2	Ifthe	answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
		(a) (b) Transaction Name of other organization	Amour	(c) it involv	ed
(1)		type(a-r)			
(2)					
(3)					
(3)					
(4)					
(5)					
(3)					

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a) Name, address, and EIN of entity (b) Primary activity (c) Legal domicile (state or foreign country) (d)
Are all
partners
section
501(c)(3)

section 501(c)(3) organizations? Yes No (e) Share of end-of-year assets (f) Disproprtionate allocations?

No

Yes

(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) (h) General or managing partner?

Yes No

Software ID: **Software Version:** 

**EIN:** 16-0762843

Name: Kenmore Mercy Hospital

### Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary Activity	<b>(c)</b> Legal Domicile (State or Foreign Country)	(d) Exempt Code section	(e) Public charity status (if 501(c)(3))	<b>(f)</b> Direct Controlling Entity
Catholic Health System Inc	Health Care Delivery System	NY	501 c 3	Schedule A line 1	
515 Abbott Road Buffalo, NY14220 22-2565278	System				
Mercy Hospital of Buffalo	Acute Care Hospital	NY	501 c 3	Schedule A line 3	Catholic Health System Inc
565 Abbott Road Buffalo, NY14220 16-0756336					System The
Sisters of Charity Hospital	Acute Care Hospital	NY	501 c 3	Schedule A line 3	Catholic Health System Inc
2157 Main Street Buffalo, NY14214 16-0743187					System The
Nazareth Home of the Fransiscan Sisters	Skilled Nursing Facility	NY	501 c 3	Schedule A line 1	Catholic Health System Inc
291 North Street Buffalo, NY14201 16-0813142	. 25,				6,816.II. 2113
St Clare Manor	Skilled Nursing Facility	NY	501 c 3	Schedule A line 1	Catholic Health System Inc
543 Locust Street Buffalo, NY14094 16-0782647	·				·
St Elizabeth Home for the Aged	Adult Home	NY	501 c 3	Schedule A line 1	Catholic Health System Inc
5539 Broadway Lancaster, NY14086 16-0743154					,
St Francis Home of Williamsville	Skilled Nursing Facility	NY	501 c 3	Schedule A line 1	Catholic Health System Inc
147 Reist Street Williamsville, NY14221 16-0743153					
St Francis of Buffalo Inc	Skilled Nursing Facility	NY	501 c 3	Schedule A line 1	Catholic Health System Inc
34 Benwood Ave Buffalo, NY14214 16-1523535					
St Joseph Manor  2211 West State Street Olean, NY14760	Skilled Nursing Facility	NY	501 c 3	Schedule A line 9	Catholic Health System Inc
16-0796400 St Luke Manor for the Chronically III	Skilled Nursing Facility	NY	501 c 3	Schedule A line 1	Catholic Health System Inc
17 Wiard Street Batavia, NY14020 16-0794811					
St Mary's Manor	Skilled Nursing Facility	NY	501 c 3	Schedule A line 1	Catholic Health System Inc
515 6th Street Niagara Falls, NY14301 16-0924139					
St Vincent Manor	A dult Home	NY	501 c 3	Schedule A line 1	Catholic Health System Inc
319 Washington Avenue Dunkirk, NY14048 16-0743167					
WNY Catholic Long Term Care Inc	Skilled Nursing Facility	NY	501 c 3	Schedule A line 1	Catholic Health System Inc
6400 Powers Road Orchard Park, NY14127 16-1434368					
Nıagara Homemaker Services (Mercy Home Care)	Home Care Provider	NY	501 c 3	Schedule A line 9	Catholic Health System Inc
Appletree Business Park 2875 Union Cheektowaga, NY14227 16-1317960					
McAuley Seton Home Care	Home Care Provider	NY	501 c 3	Schedule A line 1	Catholic Health System Inc
Appletree Business Park 2875 Union Cheektowaga, NY14227 16-1310062					
Chestnut Ridge Medical Supplies Inc	Home Care Infusion Services	NY	501 c 3	Schedule A line 1	Catholic Health System Inc
6350 Transit Road Depew, NY14042 20-0198518					
CHS Program of All-Inclusive Care for the Elderly Inc	All Inclusive Care for the Elderly	NY	501 c 3	Schedule A line 3	Catholic Health System Inc
55 Melroy Avenue Lackawanna, NY14218 25-1252884					